

# Community Foundation

FOR SOUTHEAST MICHIGAN

# REPORT

Volume 30 / Issue 3  
November 2016



**SUPPORTING A HEALTHY FOOD SYSTEM**

Volume 30 / Issue 3 / November 2016

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**COVER:** Eastern Market, located in Detroit, is one of the country's largest historic open-air market.

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**Community Foundation**  
FOR SOUTHEAST MICHIGAN

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As harvest season rolls into holiday season, food takes center stage in our lives. So many traditions and other positive experiences revolve around food, because it is an essential and enjoyable part of being human. Living in a state that boasts the second most diverse agricultural economy, we are fortunate that much of our food is locally grown, fresh, healthy and consumed close to its point of origin. That is certainly cause for celebration.

Yet we know that a significant number of our residents — as many as 16% — struggle with hunger and do not know where their next meal will come from. Others lack convenient access to fresh and nutritious foods in their neighborhoods, and their diets and health suffer as a result. When so many of our neighbors fail to benefit from Michigan's rich agricultural heritage, we are all diminished.

Fortunately, many people and organizations are working hard to ensure that everyone — young and old, urban, suburban and rural — is able to obtain the food they need for healthy living. There is a healthy food revolution occurring in southeast Michigan, and the Community Foundation is proud to be a partner in this movement.

Thanks to support from the Michigan Health Endowment, our multi-year initiative Healthy Food Connect is taking a comprehensive, system-wide approach to healthy food access, focusing on two vulnerable groups, children and seniors. Healthy Food Connect is supporting grants, mounting an education campaign and supporting innovative approaches that will make a real difference in the quality of people's diets and lives in the years to come.

You can read more about Healthy Food Connect in this issue of the *Report*, along with other programs we support that are contributing to healthier communities and food systems. Please stay engaged in the coming months as we host public events and share insights from local and national experts about gardening, nutrition, healthy food access and food preparation. Visit [healthyfoodconnect.org](http://healthyfoodconnect.org) for more information.

As we enter the season of giving, please consider allowing the Community Foundation to help you share your good fortune with others. There are many ways we can assist you in achieving your vision for a healthier and more equitable community. Your passion may be healthy food, or the arts, education or the environment. Whatever it is that inspires you, we can help you find and support people and organizations that are making a difference in southeast Michigan.

Thank you for all you do for your community. We look forward to a bright and prosperous 2017, a year in which all of our neighbors enjoy our region's bounty and contribute to its success.

Sincerely,

Mariam C. Noland  
President

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## SUPPORTING A HEALTHY FOOD SYSTEM

A diet rich in healthy foods is essential to good health — that may be as close to a universal truth as there is. We are fortunate to be living at a time when good nutrition is better understood than ever before and residing in a state that boasts the second most diverse agricultural economy in the nation.

Farms in Michigan — 98% of which are family-owned — produce an amazing 300 varieties of food commodities. Most of that bounty stays here in the state, much of it sold at farmers' markets throughout southeast Michigan and distributed to restaurants and grocery stores via the nation's largest open air historic market — Eastern Market in Detroit.

But food fuels more than good health. It is also an economic driver, a conveyor of history and culture, a way to connect and socialize. Gardens and farms produce jobs as well as fruits and vegetables, and as those live near them know, they provide a sense of well-being and connection to nature. Food is at the heart of a good life, and that's why so much of our work at the Community Foundation touches healthy food in one way or another.

We are pleased to be part of a healthy food revolution in southeast Michigan that is helping to generate many positive outcomes. The programs featured here are just a few of our many investments in gardening, healthy food access, and the food economy. Our goal is to help ensure that all residents of our region can obtain the food they need to grow and be healthy, and that all communities can leverage the power of food to reach their full economic and cultural potential.

## HEALTHY FOOD CONNECT: MAJOR INITIATIVE SUPPORTS FOOD ACCESS FOR CHILDREN AND SENIORS

It's estimated that more than 23 million Americans, including 6.5 million children, live in food deserts: areas more than a mile from a supermarket. In Michigan, one in six people struggles with hunger, and in southeast Michigan specifically, more than 780,000 people — 16 percent of our population, including 200,000 children — are food insecure. This means that they are not certain where their next meal will come from. We pride ourselves on being rooted in and connected to our communities, and we want them to be as healthy as possible. That means helping some of our most valuable, and most vulnerable, citizens — children and seniors — get enough nutritious, safe, affordable and available food to lead healthy, active lives.

**Healthy Food Connect** is a two-year special project that seeks to improve the health of our community



*Ariana, age 5, shops with her mother at Eastern Market. Research on food education reveals that exposure to fresh food, gardening and food preparation helps increase a child's motivation to eat more fruits and vegetables.*

members, especially seniors and children, with improved access to healthy food. This initiative addresses a somewhat hidden but critical issue in our community: Children who do not get regular, nutritious meals are not able to reach their full potential; seniors with insufficient food access may suffer complications from existing diseases, be unable to complete basic daily activities and even suffer from depression.

Healthy Food Connect was created with support from the Michigan Health Endowment Fund. With each of its three components — a grant program, education series and media campaign — Healthy Food Connect works to support and highlight new innovations; strong collaborations; sustainable, health-improving efforts; and projects that impact all parts of the region.

The \$2 million grant-making program prioritizes projects with strong health components, as well as those designed to either expand or replicate successful food-access projects or take innovative approaches to existing problems. In the spirit of collaboration, each

applicant organization had to be part of a partnership of more than one organization. In March, our kickoff event gathered more than 200 people from regional organizations, farms, companies, and schools to learn from local and national experts. In August, we announced the 20 grantees, who represent the efforts of 72 collaborating organizations. Awards ranged from \$21,000 to \$200,000, and each of our seven counties has at least one project located within its boundaries.

Two different levels of funding were available. Leadership grants of up to \$200,000 support larger-scale programs with potential for systemic impact, and local impact grants of up to \$75,000 support projects with smaller reaches or new ideas to test out. Leadership grantees include the Fair Food Network — which received \$180,000 to support the expansion of regional access to local fresh food, school garden programs, and health and wellness education — and Food Gatherers, which received \$200,000 to support the Fresh Produce Conversion Program, which makes it easier for Washtenaw County's low-income youth and seniors to use surplus fresh produce.



Local-impact grantees include PACE Southeast Michigan — which received \$65,000 to support Grow Healthy Seniors, an educational program that includes gardening, cooking, and increased access to fresh produce in the tri-county region — and Greening of Detroit, which received \$75,000 to create community gardens at Detroit public-housing developments.

The education and training series, which will launch later this year, consists of five events built around themes like food-access policies, communications, data, best practices and innovations. The series will be open to the public in addition to grantees. We hope to build on the momentum of the grants, the education and training series and related media campaign to elevate the awareness of healthy food access and continue Healthy Food Connect into the future.

For more information about Healthy Food Connect, including a full list of grantees and partners and a schedule of events, go to [healthyfoodconnect.org](http://healthyfoodconnect.org). ■

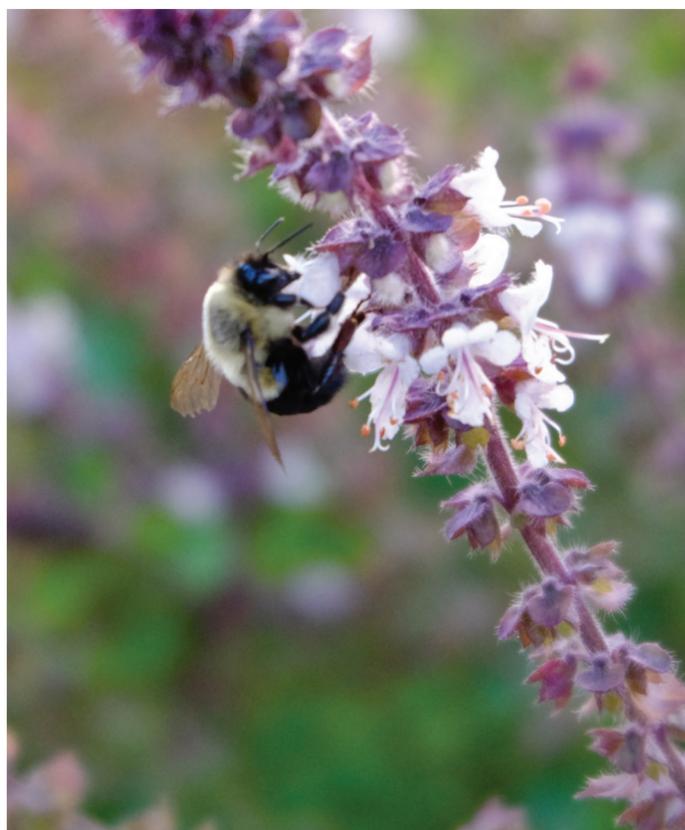


## A HEALING GARDEN AT HAVEN

**HAVEN** is Oakland County's comprehensive program for victims of sexual assault and domestic violence, providing shelter, counseling, advocacy and educational programming to more than 20,000 people each year.

In 2015, the Pontiac-based organization was recognized with the Community Foundation's Richard F. Huegli Award for Program Excellence and was voted Best Managed Nonprofit by Crain's Detroit Business. HAVEN also opened a new facility in Pontiac that unites its shelter, clinical services, administrative offices and group meeting spaces — made possible by an \$8 million capital campaign.

The centralized facility allows HAVEN a single place from which to provide victims and their children all the services they need to plan a path to safety and healing.



HAVEN has included an organic garden as the centerpiece of this healing community, made possible by a \$75,000 grant over two years from the Community Foundation. HAVEN staff and volunteers have created a five-year plan that will eventually see the garden grow to an acre in size and include an orchard.

Food grown in the garden feeds the shelter residents and non-resident clients are free to select their own produce to take home. All receive training in cooking healthy meals and snacks, including cuisines of different ethnicities. Sometimes clients are given a challenge, such as taking a familiar food item like grilled cheese, and creating interesting combinations that include herbs and vegetables to make them healthier.

Because so many neighborhoods in Pontiac lack access to a grocery store or other sources of fresh food, the garden at HAVEN is a place where people can take steps to adopt a healthy diet as part of taking care of themselves and their children more holistically.

Non-residential clients often turn to the garden for a restorative and grounding experience after painful therapy sessions. The psychological healing benefits of nature are well known, but for people rebuilding broken lives, a vegetable garden also represents a practical, physical form of nurturance that comes to represent a healthier and happier future. ■



HAVEN has received Community Foundation support to create an organic garden at the heart of their healing community for victims of sexual and domestic violence and abuse. Clients harvest fresh produce, learn about healthful and money-saving recipes, and restore their spirits.

## FOODLAB DETROIT: SUPPORTING FOOD ENTREPRENEURS

In a city better known for making cars and music, using wholesome Michigan-grown ingredients to create food products is also a growing part of the economy. An extensive network of diverse food businesses is thriving in and around **Eastern Market**, at the hub of which is an organization called **FoodLab Detroit**.

Founded in 2011 by a small group of food entrepreneurs, FoodLab has grown to a bustling community of more than 200 food distribution, processing and retail businesses committed to creating “triple bottom line” enterprises. That’s defined as businesses incorporating social and environmental as well as financial dimensions — also commonly called the three Ps: people, planet and profits. The membership network supports one

another and other aspiring entrepreneurs with services, workshops and access to a network of low-cost commercial kitchens that were founded by FoodLab and operated through Eastern Market.

A \$117,000 grant from the **New Economy Initiative (NEI)** at the Community Foundation is helping FoodLab extend its reach deeper into Detroit’s neighborhoods and continue to diversify and expand its network of entrepreneurs. Currently, 74 percent of member businesses are owned by women, and 55 percent are owned by people of color. The NEI grant is making it possible to strengthen and grow FoodLab services, such as helping members move their businesses from licensed to unlicensed and gaining access to new markets and capital.

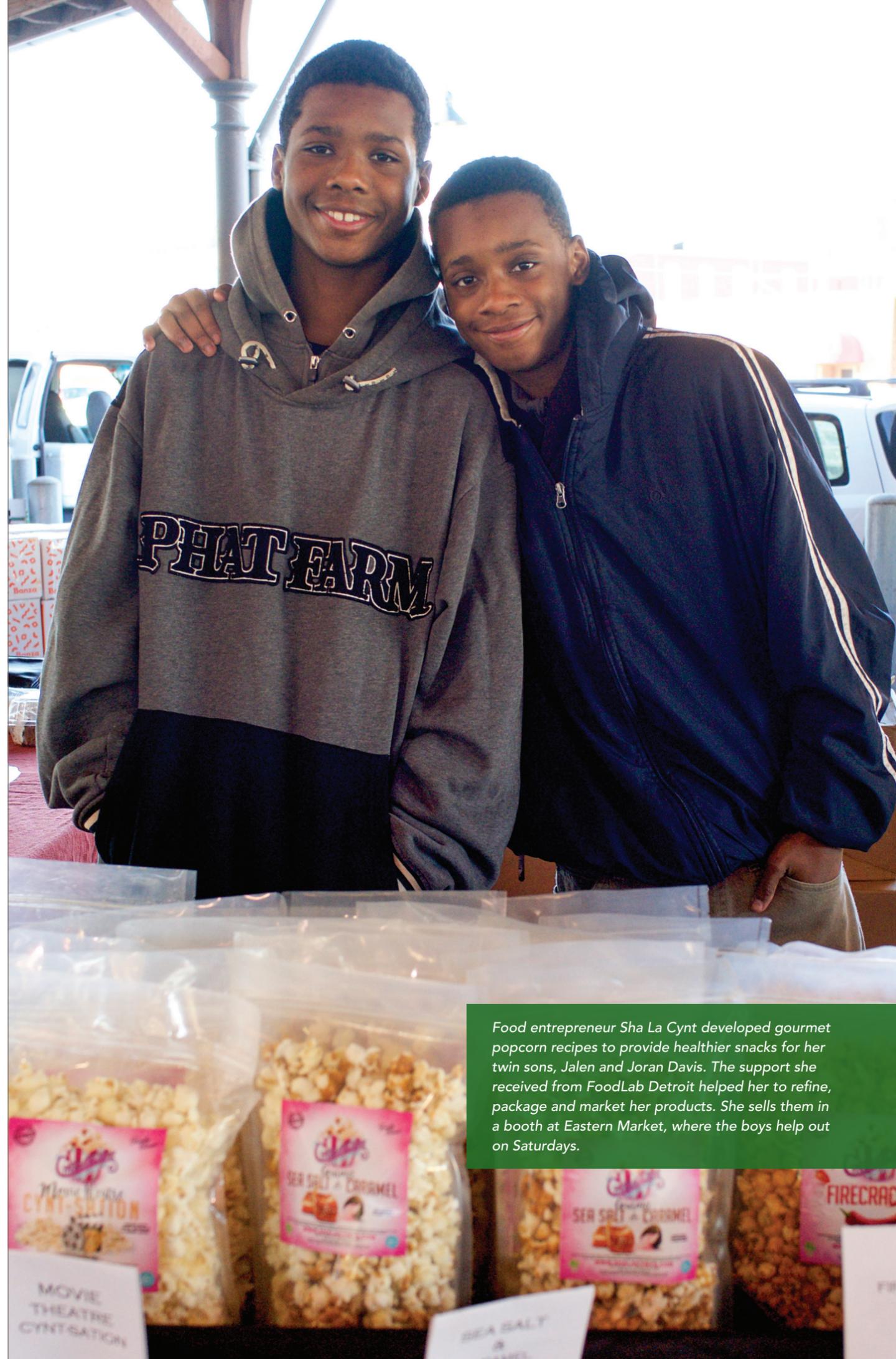
According to FoodLab marketing and communications director Devita Davison, many creative entrepreneurs are running home-based food enterprises that are part of the informal local economy. By bringing these food business people into commercial kitchens and supporting them with services like marketing, packaging and regulatory compliance, they are able to make more money, employ more people and become part the expanding entrepreneurial ecosystem that NEI has helped to foster and grow.

“Food is an approachable business for many people,” said Davison. “We all have a connection to it, and our history and heritage is tied up with it. The FoodLab community is leveraging the remarkable asset of Eastern Market produce to create products that touch the human need to connect through food. Our members nourish, employ and enrich the lives of Detroiters and others throughout the region.”

This is the kind of grassroots, inclusive entrepreneurship that has been the hallmark of NEI’s impact, contributing to more than \$2.9 billion in economic output generated by companies it supports. For more information about NEI’s impact to date, please see the story on page 12. For more information on FoodLab, visit [foodlabdetroit.com](http://foodlabdetroit.com). ■



*FoodLab Detroit has grown into a membership organization of more than 200 food entrepreneurs who support one another in creating “triple bottom line” enterprises that generate social, environmental and financial benefits to the community. Funding from the New Economy initiative is helping FoodLab diversify and expand its network of entrepreneurs and provide more advanced training and technical assistance.*



*Food entrepreneur Sha La Cynt developed gourmet popcorn recipes to provide healthier snacks for her twin sons, Jalen and Joran Davis. The support she received from FoodLab Detroit helped her to refine, package and market her products. She sells them in a booth at Eastern Market, where the boys help out on Saturdays.*



## FORGOTTEN HARVEST: DRIVING HUNGER FROM METRO DETROIT

In the 26 years since its founding, **Forgotten Harvest** has grown into one of the largest food rescue operations in the United States. The organization rescues more than 42 million pounds of perishable food annually from nearly 500 food donors and distributes it to emergency food providers throughout the region. Thanks to sophisticated mapping technology and a mobile data tracking system, Forgotten Harvest also achieves the lowest per-pound rescue and distribution cost in the industry — 19 cents a pound.

Last year, a \$75,000 challenge grant from the Community Foundation helped the organization replace some of its aging fleet with more environmentally friendly tractor units. The grant helped Forgotten Harvest to raise the funds needed to secure a grant from the National Clean Diesel Funding Assistance Program of the United States Environmental Protection Agency (EPA). It also helped leverage major gifts from the Ralph C. Wilson, Jr. Foundation and the Milton M. Ratner Foundation and motivated many current and lapsed Forgotten Harvest donors to participate in raising the nearly \$250,000 cost of acquiring two refrigerated box trucks that exceed current EPA emissions standards.

Community Foundation grants are not typically provided for purposes of acquiring equipment. However, by setting in motion Forgotten Harvest's successful challenge campaign, we were able to help an outstanding organization pursue its mission of distributing fresh, nutritious food to our region's most vulnerable residents while reducing its carbon footprint. ■



Forgotten Harvest is the largest food rescue operation in the nation. A Community Foundation challenge grant helped launch a major fundraising effort to acquire new eco-friendly trucks to do their work.

## GRANTS SUPPORT QUALITY JOURNALISM AND CIVIC ENGAGEMENT

Three recent Community Foundation grants focus on expanding regional media and communications capabilities and enhancing the quality of community conversations and engagement.

**The Center for Michigan** received \$75,000 over three years for online journalism and public engagement. This grant supports ambitious regional outreach and the hosting of scores of "Community Conversations" throughout southeast Michigan for the purpose of measuring and reporting on public sentiment about current events and issues. The second objective of the project is to publish hundreds of nonpartisan public issue reports for and about the region. They are meant to inform and motivate citizen-driven policy reforms.

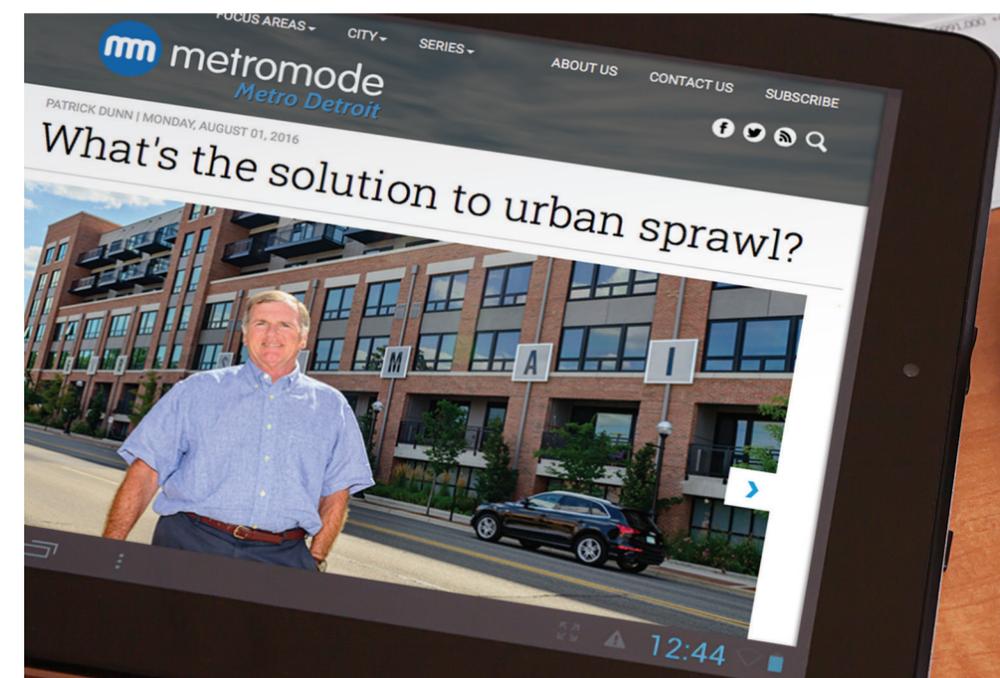
The Center for Michigan is an Ann Arbor-based nonprofit that publishes *Bridge Magazine*, an award-winning online publication that focuses on life in Michigan through the lens of talent and education, quality of life, success, the public sector, the economy, and vulnerable children and families.

**Progress Michigan Education** received \$20,000 from The HOPE Fund at the Community Foundation to increase the media and communications capabilities of LGBT organizations in southeast Michigan. Their project will raise issues and publicize concerns of particular interest in LGBT communities of color. Their

approach includes increasing earned media using proven LGBT messages, expanding social media coverage elevating LGBT leaders via placement of op-eds, letters to the editor, and digital media and providing training in media and communications skills to nonprofit leaders.

**Michigan Suburbs Alliance/Metro Matters** received \$30,000 to create a board of emerging young leaders who are being trained to report on regional issues in the solutions journalism style of reporting. **Solutions Journalism** is an approach to reporting shaped by staff members at the *New York Times* and the **Neiman Journalism Lab** that focuses on solutions to problems rather than the problems themselves. Solutions Journalism investigates how people are confronting knotty social issues and reports on strategies that are proving successful across multiple efforts and organizations around the country.

In partnership with Detroit-based online media company **Issue Media Group**, Metro Matters has created an editorial calendar of regional equity issues that the staff of the two organizations will write stories about. Their aim is to empower citizens to work toward regional solutions and a shared metropolitan identity. Their first long-form story, "What's the Solution to Urban Sprawl," appeared in *Metromode* on August 1. ■



## CREATING A LEGACY: A STORY OF THREE ENDOWMENTS

An important part of our mission as a Community Foundation is building endowment — a permanent source of community capital benefiting the residents of southeast Michigan. An endowed fund at the Community Foundation is a perfect way to leave a lasting legacy of support for a cause or organization you care about. You'll also have the peace of mind of knowing that your charitable assets will be carefully managed and deployed in fulfillment of whatever purpose you establish — today and forever.

What difference will your gift make in the world? Each endowed fund tells a different story of caring and commitment. Here are three out of the many hundreds.

**Elizabeth M. Wight** made a bequest to the Community Foundation in 1986 that was used to create the endowed Elizabeth M. Wight Fund to support people with hearing and vision problems. As she advanced in age, Mrs. Wight experienced these problems herself and wanted others to benefit from the support and services her gift would make possible. Over the past 30 years, grants totaling more than \$1 million have been made to organizations serving the hearing and visually impaired, with more dollars granted each year.

As the last member of her family line, **Helen Tallman** established the endowed Helen Tallman Fund in 1995 to support several areas of charitable interest and

*Dennis W. Archer*



*Elizabeth M. Wight*

keep the Tallman legacy alive in the region. The Tallman family owned a successful antique store in Detroit and always committed a portion of their earnings back to the community. One of Helen's interests was education, so the endowment supports engineering and medical scholarships at Wayne State University. She also designated that the endowment support medical research, relief for the poor and disadvantaged, and victims of natural disasters.

**Former Detroit Mayor Dennis W. Archer** established two endowments with the Community Foundation in 2003. One endowment is named the Dennis W. Archer Community Development Fund, which supports charitable activities that improve neighborhoods and the lives of city residents. The other endowment is the Dennis W. Archer Fund, which supports charitable programs dedicated to rebuilding urban areas, providing education and guidance to youth and combating racism and its effects, and other charitable, scientific and educational purposes. To date, the latter endowment has awarded more than \$1 million in grants for college scholarships for students from Detroit and Mayor Archer's hometown of Cassopolis, Michigan to attend Wayne State and Western Michigan universities.

To learn more about establishing an endowed fund at the Community Foundation that fits your vision of a brighter future, contact Robin D. Ferriby at [rferriby@cfsem.org](mailto:rferriby@cfsem.org) or 313.961.6675. ■

## DETROIT EXPATS GIVE BACK THROUGH COMMUNITY FOUNDATION HOMECOMING FUND

In 2014, business publication *Crain's Detroit* launched a program called Detroit Homecoming, an invitation-only event focused on engaging successful Detroit ex-patriots in the region's revitalization. The popular event now draws hundreds of high-profile business leaders, sports figures, entertainers, entrepreneurs and investors annually to network, learn about Detroit today, and mentor community leaders working on the ground here.

The Community Foundation teamed up with *Crain's* to create the Detroit Homecoming Fund as an easy way for attendees of Homecoming to make donations of any size to support charitable organizations involved in the revitalization of metro Detroit. Those contributing \$5,000 or more were given the opportunity to collectively recommend grants from the fund from a list of potential grantee organizations identified by the Community Foundation and that reflect the stated charitable interests of Homecoming attendees. Those



organizations are: ACCESS, Community Development Advocates of Detroit, FoodLab-Detroit, the Greening of Detroit, and Sphinx Organization.

We look forward to building the Detroit Homecoming Fund over time as a way for former Detroiters to reconnect with organizations and causes in their hometown that are making a difference. ■

## SCHOLARSHIP UPDATE

Each year, the Community Foundation awards nearly \$300,000 in scholarships to students from diverse backgrounds who are pursuing college degrees in a variety of fields. Scholarship funds are a popular way for generous people to have a lasting positive impact on young people and the future of our region.

Jeptha Ward Schureman was one such person. In 2005, the Community Foundation received \$1.7 million dollars from his estate to permanently endow a scholarship fund. In just over ten years, the Community Foundation has awarded 96 Schureman Scholarships totaling \$696,000.

Mr. Schureman was born in 1921, served in World War II and had a successful legal career in Detroit. He stipulated that the scholarships in his name support fatherless students in southeast Michigan who are studying law, medicine, dentistry, nursing or related professions.

Samuel D. Panicacci is one of this year's Schureman scholarship winners. Nineteen now, he lost his father

when he was 14. Samuel continued his studies at Whitmore Lake High School, taking on leadership roles and maintaining a 3.92 grade point average. Samuel is now a sophomore at Western Michigan University. He credits his late father, a jazz musician, with fostering his love of music, which he will use to heal others through his chosen field of music therapy.



Applying for scholarships at the Community Foundation is faster and easier than ever. A single online application allows students to be considered for a wide variety of scholarships — Community Foundation staff does the matchmaking based on each applicants' qualifications and the available opportunities. Applications for the 2017 scholarship season go live on January 1, and applications are due April 1. For more information, visit [cfsem.org/apply/scholarships](http://cfsem.org/apply/scholarships) or contact Gladys Santiago at [gsantiago@cfsem.org](mailto:gsantiago@cfsem.org) or 313.961.6675. ■

## NEW ECONOMY INITIATIVE RELEASES REPORT ON \$2.9 BILLION ECONOMIC IMPACT

On September 14, the New Economy Initiative (NEI) released a report of its cumulative impact at an event attended by NEI funders, grantees and stakeholders in Detroit. NEI is the country's largest philanthropy-led regional economic development initiative and has granted a total of \$96.2 million to organizations and programs supporting entrepreneurs.



*New Economy Initiative director Pamela Lewis and steering committee chair Steve Hamp look on as Darren Walker announces the Ford Foundation's renewed commitment to NEI. Also present were Ralph J. Gerson, investment committee chair of the William Davidson Foundation, and Alberto Ibarguen, president of the John S. and James L. Knight Foundation.*

The NEI Impact Report was informed by research and analysis of NEI grants from 2008-15 conducted by Pricewaterhouse Coopers LLP (PwC) and the W. E. Upjohn Institute for Employment Research and local partners. It reveals that NEI's support has helped entrepreneurs and small businesses generate \$2.9 billion in real economic output and create 17,490 jobs in southeast Michigan.

NEI has achieved this impact by making grants to organizations and programs supporting entrepreneurs of all kinds, from grass roots to high growth, creating a vast network of entrepreneurial support in southeast Michigan. The economic and employment impact reports by PwC and Upjohn Institute analyzed years

of information reported to NEI by grantees via quarterly reports, as well as interviews with regional entrepreneurs. Findings include:

- 4,400 companies directly serviced by NEI grantees through 2015
- 179,571 attendees of events in metro Detroit's entrepreneurial network
- More than 1 million square feet of entrepreneurial space activated
- \$232 million in additional program dollars matched by NEI grantees
- \$1.9 billion in real gross domestic product generated by NEI-supported companies
- \$2.9 billion in real output generated by NEI-supported companies
- 17,490 jobs created by NEI-supported companies, 70% of which are located in Wayne County.

The research of PwC and Upjohn Institute underscores in particular the success of philanthropy's efforts to increase social equity and inclusion in the southeast Michigan's economy. Nearly 40% of all companies supported by NEI since 2009 are minority-owned, double the national average. Moreover, NEI has helped to increase the number of business support organizations and programs in the region from fewer than 10 in 2007 to more than 50 today. And almost two-thirds of local entrepreneurs surveyed say that the level of support for starting and growing a business has increased in the last five years.

The publication of the impact reports comes as NEI begins fundraising for its next phase. To date, NEI has secured commitments totaling \$13.5 million from the Ford Foundation, the John S. and James L. Knight Foundation, the McGregor Fund, and the Ralph C. Wilson Jr. Foundation. ■

**17,490 JOBS**  
created by NEI-supported companies  
**70%** which are located in WAYNE COUNTY



NEI has received support from 12 national and local foundations: the C.S. Mott Foundation (Flint, Michigan), the Community Foundation for Southeast Michigan (Detroit), the Ford Foundation (New York), the Hudson-Webber Foundation (Detroit), the John S. and James L. Knight Foundation (Miami), the Kresge Foundation (Troy, Michigan), the Max M. and Marjorie S. Fisher Foundation (Southfield, Michigan), the

McGregor Fund (Detroit), the Skillman Foundation (Detroit), the Surdna Foundation (New York), the W.K. Kellogg Foundation (Battle Creek, Michigan), and the William Davidson Foundation (Troy, Michigan).

For more information on NEI's impact, and to read the official economic and employment impact reports authored by PwC and Upjohn Institute, visit [neweconomyinitiative.org/impact](http://neweconomyinitiative.org/impact). ■

## NEW ADVISORY COMMITTEE MEMBERS NAMED

**The Chelsea Community Foundation** is a permanent community endowment that exists to support community needs and improve life for the residents of Chelsea, Michigan. Guided by an advisory committee of civic leaders who give generously of their time and

resources, it has invested more than \$1.25 million in local nonprofits since it was established in 1995. Two new members, Matthew A. Doan and Howard S. Holmes II, were recently welcomed to the advisory committee. For more information about supporting the Chelsea Community Foundation or applying for grants, visit [chelseafound.org](http://chelseafound.org).

*The Chelsea Clocktower*



**The Community Foundation for Livingston County** has been providing leadership in identifying and addressing community needs since 1991. The foundation has established 18 funds to recognize individuals and businesses in Livingston County, growing its endowment to more than \$1.1 million. The Livingston advisory committee, which is responsible for fund development and oversight of grant applications and awards, was recently joined by two additional civic leaders, Daniel E. Danosky and Mitch Lipon. For more information about the Community Foundation for Livingston County, please visit [livingstonfound.org](http://livingstonfound.org). ■

# Community Foundation

FOR SOUTHEAST MICHIGAN

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## The Community Foundation for Southeast Michigan is here to permanently support our region.

We promote and facilitate permanent change in the seven counties of Wayne, Oakland, Macomb, Monroe, Washtenaw, Livingston and St. Clair, and we help donors invest in organizations they care about nationwide.

We do this by:

- Making strategic investments in programs and organizations that benefit the region
- Equipping organizations and the public with knowledge and information that will lead to positive change
- Building endowment — community capital — to meet our region’s needs today and tomorrow, and
- Providing expert assistance to donors and their advisors in their charitable planning



### INSIDE

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Creating a Legacy: A Story of Three Endowments

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